Table 21. Selected Utilization Statistics

Selected Pro Forma and Historical Utilization Statistics

	For the Three- Month Period Ended:		For the Nine-Mo	For the Nine-Month Period Ended:	
	March 31, 2018	March 31, 2019	March 31, 2018	March 31, 2019	
Licensed Beds	2,775	2,775	2,775	2,775	
Staffed Beds	2,170	2,253	2,170	2,253	
Inpatient Admissions	29,018	28,854	86,144	86,299	
Inpatient Census Days	144,939	139,310	413,444	409,998	
Observation Patients	7,334	7,297	22,080	22,269	
Average Length of Stay	4.99	4.83	4.80	4.75	
Average Daily Census	1,610	1,548	1,509	1,496	
Outpatient Visits	224,296	238,183	648,093	701,572	
Emergency Room Visits	168,317	155,035	500,759	476,040	
Deliveries	3,558	3,510	11,259	11,143	
Inpatient Surgery Cases	5,955	6,004	18,661	18,684	
Outpatient Surgery Cases	10,037	10,756	32,174	33,805	
Case Mix Index (entire system)	1.668	1.705	1.668	1.682	
Case Mix Index (Kennestone)	1.884	1.885	1.884	1.875	

Table 22. Sources of Revenue by Payor Source

Pro Forma Sources of Revenue by Payor Source

	For the Three- Mo	onth Period Ended:	For the Nine-Month Period Ended:	
	March 31, 2018	March 31, 2019	March 31, 2018	March 31, 2019
Gross Revenue by Payor:				
Medicare	43.29%	44.15%	41.65%	42.79%
Medicaid	13.21%	13.37%	13.77%	13.13%
Managed Care	27.98%	28.25%	29.04%	29.14%
Self, Insurance and Other	15.52%	14.23%	15.54%	14.94%
Total	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>

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Table 23. Combined Statement of Operations

Combined Statement of Operations

(in thousands)

	For the Three- Month Period Ended:		For the Nine-Mont	For the Nine-Month Period Ended:	
	March 31, <u>2018</u>	March 31, <u>2019</u>	March 31, <u>2018</u>	March 31, <u>2019</u>	
Patient service revenue, net	\$784,217	\$849,388	\$2,341,752	\$2,574,673	
Other revenue	20,803	24,219	61,833	82,800	
Total unrestricted revenue, gains, and other support	805,020	873,607	2,403,585	2,657,473	
Expenses:					
Salaries and employee benefits	448,389	513,321	1,319,375	1,483,071	
Supplies and other expenses	265,260	286,478	810,294	865,417	
Depreciation and amortization	41,636	44,464	120,234	130,761	
Interest	10,372	10,439	29,011	31,661	
Total expenses	765,657	854,702	2,278,914	2,510,910	
Operating income, before EMR costs	39,363	18,905	124,671	146,563	
EMR implementation costs	13,737	-	13,737	-	
Operating income	25,626	18,905	110,934	146,563	
Nonoperating gains (losses)					
Investment income, net	(\$4,325)	73,622	48,697	35,668	
Change in fair value of interest rate swap	2,617	(2,009)	3,180	(2,794)	
Gain on disposal of property and equipment	(1)	110	219	1,022	
Loss on extinguishment of long-term debt	<u>-</u>	<u>-</u>	(5,569)		
Unrestricted revenue, gains, and other support in excess of					
expenses and losses	\$23,917	\$90,628	\$157,461	\$180,459	

Table 24. Combined Balance Sheets

Combined Balance Sheets

(in thousands)

Assets	March 31, 2018	March 31, 2019
Current Assets		
Cash and cash equivalents	\$67,889	\$45,594
Net patient accounts receivable	574,321	641,208
Assets limited as to use – required for		
current liabilities	98	206
Other current assets	104,875	133,204
Total Current Assets	747,183	820,212
Assets limited as to use	1,202,246	1,261,733
Property and equipment, Net	1,649,822	1,699,947
Goodwill	415,039	415,174
Other assets	54,302	76,938
Total Assets	\$4,068,592	\$4,274,004
Liabilities & Net Assets		
Current Liabilities		
Accounts payable	\$223,627	197,136
Accrued salaries, wages and benefits	110,297	134,621
Other accrued expenses	58,424	61,784
Current installments of long-term debt	,	,
and capital lease obligations	37,507	29,451
Total Current Liabilities	429,855	422,992
Long term debt and capital lease obliga-		
tions, excluding current installments	1,419,557	1,378,342
Self-insurance reserves	142,513	178,430
Accrued pension liability	405,436	379,962
Other long-term liabilities	54,975	57,782
Total Liabilities	2,452,336	2,417,508
Net Assets:		
Unrestricted	1,569,992	1,807,871
Temporarily restricted	31,087	33,802
Permanently restricted	15,177	14,823
Total Net Assets	1,616,256	1,856,496
Total Liabilities & Net Assets	\$4,068,592	\$4,274,004